

Kent and Medway Stroke Services Joint Committee of CCGs

Date:	31 January 2018
Workstream:	Stroke Review
Sponsor:	Patricia Davies, Accountable Officer NHS Dartford, Gravesham and Swanley CCG, Swale CCG, SRO for the Stroke Review

1. Pre consultation business case and options for change

The Kent and Medway stroke services review was commissioned in late 2014 in response to concerns by local clinical commissioning groups about the performance and sustainability of urgent stroke services across Kent and Medway. Although hospital staff in Kent and Medway provide the best service they can, the way stroke services are set up currently, along with staff shortages due to the lack of availability of specialist staff to recruit, mean our local hospitals do not consistently meet the national standards for clinical quality. Proposals to change and improve urgent stroke services in Kent and Medway have been developed and are now being submitted to the Joint Committee of Clinical Commissioning Groups as a Pre Consultation Business Case, prior to the proposed launch of public consultation on 1 February 2018.

Extensive engagement has underpinned the Stroke Review and, through this iterative process, members of the public, patients and key stakeholders including the Stroke Association have been engaged to co-design the future of urgent stroke services in Kent and Medway. For example:

- there are public and patient representatives on the membership of key meetings, including the Stroke Programme Board and the Clinical Reference Group. Their feedback has been taken into account at each stage.
- The programme team has discussed proposals with Overview and Scrutiny Committees (OSCs) individually and with the Kent and Medway Joint Health Overview and Scrutiny Committee (JHOSC). A new JHOSC is to be established to include Bexley Council and East Sussex County Council as voting members.
- All clinical recommendations have been agreed by the Clinical Reference Group which comprises senior clinicians from across Kent and Medway and surrounding affected areas. There has also been wider engagement with hospital staff, GPs and social care colleagues.
- All financial recommendations have been agreed by the Finance Working Group which comprises senior finance managers from across Kent and Medway and surrounding affected areas. The proposals have also been reviewed by the NHS England Investment Committee.

- The proposals have been developed and tested with a wider group of public and patient representatives, local authority representatives and local clinicians at many engagement and involvement events and activities including focus groups, listening exercises, surveys and public meetings during the course of this programme of work to date.

The Stroke Review Pre-Consultation Business Case (PCBC) sets out the work that has been completed through the design, development, and engagement process described above. This includes the case for change, the vision for the future, the benefits of the proposals, the process for developing options for change, the proposed options, the impact of the proposed options and a high-level implementation plan. It also covers stakeholder engagement, quality assurance and plans for consultation. This Pre-Consultation Business Case is recommended to the Joint Committee of Clinical Commissioning Groups (JCCCG) by the Stroke Programme Board.

The Stroke Programme Board recommends the Joint Committee of Clinical Commissioning Groups approves the Pre-Consultation Business Case and approves the launch of a formal public consultation on the development of hyper acute stroke units, acute stroke units and 7-day transient ischemic attack (TIA) clinics for high risk patients at three sites in Kent and Medway. There are five proposed options for the location of these three sites:

- Option A: Darent Valley Hospital, Medway Maritime Hospital, William Harvey Hospital
- Option B: Darent Valley Hospital, Maidstone General Hospital, William Harvey Hospital
- Option C: Maidstone General Hospital, Medway Maritime Hospital, William Harvey Hospital
- Option D: Tunbridge Wells Hospital, Medway Maritime Hospital, William Harvey Hospital
- Option E: Darent Valley Hospital, Tunbridge Wells Hospital, William Harvey Hospital

The order above is not a ranking and there is no intention to identify a preferred option until the Joint Committee of Clinical Commissioning Groups has fully and carefully considered all the evidence and data available to it. This will include the views and feedback gathered via public consultation alongside the other clinical, quality, workforce, travel time, financial and other evidence gathered. The Stroke Programme Board has submitted independent external reports to the Joint Committee of Clinical Commissioning Groups (included as appendices in the Pre Consultation Business Case):

- The South East Clinical Senate review of Kent and Medway case for change
- The South East Clinical Senate review of Kent and Medway stroke options
- Integrated Impact Assessment
- Healthwatch Kent review of pre-consultation engagement

Letters of support for the consultation have been received from the acute trusts in Kent and Medway, and the Princess Royal University Hospital in Bromley. The letter of support from NHS England and NHS Improvement will be tabled.

2. Recommendations for JCCCG approval

The JCCCG is asked to:

- 2.1. 1. Approve the pre-consultation business case.
- 2.2 Subject to agreement of 1:
 2. Confirm it is content to commence public consultation on the proposed service changes and the 5 proposed site location options (options A to E) described in the PCBC.

3. Consultation

The consideration of this item is dependent on the outcome of the recommendations set out in section 2.

If the recommendations in section 2 have been approved, the Stroke Programme Board proposes to launch a public consultation on the proposals for change.

Chapter 14 of the Pre Consultation Business Case gives an overview of the plans for the delivery of the public consultation. As part of this consultation, the Stroke Review will publish a consultation document that will sit alongside the Pre Consultation Business Case and will be used to explain the proposals to the public. This document will be finalised following the discussion and decisions at this Joint Committee of Clinical Commissioning Groups meeting.

The plans for consultation were discussed with the Kent and Medway Joint Health Overview and Scrutiny Committee (JHOSC) on 22 January, and will be discussed further with colleagues from the East Sussex HOSC on 25 January, and with Bexley HOSC on 30 January 2018. At the 22 January JHOSC meeting it was discussed that:

- The consultation should run for 10 weeks to allow sufficient time for consultation but recognising the extensive period of pre-consultation engagement that has already occurred
- The start date of the consultation was expected to be 1 February 2018

The JHOSC reviewed and commented on the proposed consultation plan and the draft consultation document.

The consultation plans and consultation document were also discussed with the Patient and Public Advisory Group (PPAG) on 17 January.

The consultation plan was reviewed by the Stroke Programme Board on 12 January.

The Stroke Programme Board, Clinical Reference Group and members of the JCCCG have also received a draft of the consultation document and had the opportunity to comment.

4. Recommendations for JCCCG approval

Subject to agreement of resolutions proposed under section 2, the JCCCG is asked to:

1. Approve the plans for public consultation including a consultation start date of 1

February 2018, or as soon as practical thereafter, and a duration of 10 weeks.
2. Delegate sign off of the consultation document and the launch date of the formal public consultation to the Stroke Review SRO.

Appendices

Appendix A: PCBC